



The Northwest Seaport Alliance

Managing Member Special Meeting

Port of Seattle Commission Port Tacoma Commission Special Meeting

Date: February 3, 2026

Time: 11:00 a.m.

Location: The Conference Center at SEA 17801 International Blvd. Seattle, WA

Streamed <http://www.nwseaportalliance.com/about-us/governance>

MINUTES

Commissioners present:

Port of Seattle	Port of Tacoma
Ryan Calkins	Kristin Ang
Fred Felleman	Deanna Keller
Toshiko Hasegawa (via Teams)	Dick Marzano
	J.T. Wilcox

Commissioners absent/excused:

Port of Seattle	Port of Tacoma
Sam Cho	John McCarthy
Hamdi Mohamed	

1. Call to Order

The meeting was called to order at 11:05 a.m. by Co-Chair Calkins.

2. Executive / Closed Session

The Managing Members immediately recessed to hold an executive session pursuant to RCW 42.30.110(1)(i) to discuss with legal counsel representing the agency litigation to which the agency, the governing body, or a member acting in an official capacity is, or is likely to become, a party, when public knowledge regarding the discussion is likely to result in an adverse legal or financial consequence to the agency. The executive session began at 11:05 a.m. and ended at 11:55 a.m.

3. Return to Order

Co-Chair Calkins called the meeting back to order at 12:12 p.m.

4. Flag Salute

The Pledge of Allegiance was recited.

5. Report by CEO

CEO John Wolfe provided his report summarizing the agenda.

6. Public Comment. None.

7. Work Group / Committee Reports. None.

8. Consent Agenda

It was moved and seconded (Keller/Marzano) to approve the consent agenda consisting of:

- A. Approve the January 6, 2026 minutes.
- B. Approve disbursements totaling \$2,378.61 to the State Auditor's Office during the period of December 22, 2025 through January 25, 2026.
- C. Approve disbursements totaling \$25,333,885.54 issued during the period December 22, 2025 through January 25, 2026.
- D. Authorize the CEO or his designee to execute the amended Interlocal Agreement MOA 2023078 (Amend 001/13125) between the NWSA and National Oceanic Atmospheric Administration's (NOAA), National Ocean Service, Center for Operational Oceanographic Products and Services, for the management, operation, maintenance and repair of the NOAA's Tacoma and Seattle PORTS® RealTime Systems.
- E. Approve amendment to contract 071686 to increase authorized amount by \$39,221.25 for a total authorized new amount of \$394,221.25.

The motion carried by the following vote:

Port of Seattle	Port of Tacoma
Ryan Calkins - aye	Kristin Ang - aye
Fred Felleman - aye	Deanna Keller - aye
Toshiko Hasegawa - aye	Dick Marzano - aye
	J.T. Wilcox - aye

(Commissioners Cho, McCarthy, Mohamed absent/excused)

9. Action

A. Terminal 7 (T7) Infrastructure Repairs and Improvements Design Authorization.

Bob Meyer, Director of Port Operations and Elly Bulega, Engineering Project Manager II gave the presentation. Terminal 7 is located on the Sitcum Waterway and is currently being used for autos, cargo, military, and overflow breakbulk roll-on / roll-off cargo. The wharf's key elements (including the waterline, the pile caps, bollards, pier sprinklers) are in poor condition and need to be repaired. Additionally, the administrative building at the terminal, nearly 38 years old, requires repairs and upgrades to achieve the desired additional 20 years of service life. This request is for funding to complete the design to make the required improvements.

It was moved and seconded (Ang/Keller) that the Managing Members of The Northwest Seaport Alliance grant project authorization in the amount of \$2,877,000, for a total authorized amount of \$3,227,000, for design work associated with the T7 Infrastructure Repairs and Improvements, Master Identification No. 201207.01.

Discussion:

- NWSA Director of Government Affairs, Ryan McFarland provided insight regarding staff's exploration into funding through the Defense Community Infrastructure Program (DCIP) for this project. Staff has been informed that this project is not eligible for DCIP funding.
- Co-Chair Marzano commented on the labor benefits experienced in the gateway from military cargo operations.

The motion carried by the following vote:

Port of Seattle

Ryan Calkins - aye

Fred Felleman - aye

Toshiko Hasegawa - aye

Port of Tacoma

Kristin Ang - aye

Deanna Keller - aye

Dick Marzano - aye

J.T. Wilcox - aye

(Commissioners Cho, McCarthy, Mohamed absent/excused)

B. First Reading - Resolution 2026-02 Master Benefits and Salaries.

Jeniann Kaeilen and Trisha Perez, Human Resource Managers, presented the first reading of Resolution 2026-02 proposing administrative changes to ensure consistency, grammar and clarity. Staff is also recommending a cost of labor adjustment of 2.8 percent for non-represented salary ranges effective April 1, 2026, based on current market salary data and trends for the Puget Sound Area.

It was moved and seconded (Hasegawa/Marzano) to waive the second reading and move straight to consideration of Resolution 2026-02.

Discussion:

- Commissioner Marzano supports considering adoption at first reading as the action request does not raise salaries but adjust ranges.
- Commissioner Keller highlighted that currently no employees are below or approaching the top of any particular range, so there is no immediate financial impact to adopting the resolution.

The motion carried by the following vote:

Port of Seattle	Port of Tacoma
Ryan Calkins - aye	Kristin Ang - aye
Fred Felleman - aye	Deanna Keller - aye
Toshiko Hasegawa - aye	Dick Marzano - aye
	J.T. Wilcox - aye

(Commissioners Cho, McCarthy, Mohamed absent/excused)

It was moved and seconded (Hasegawa/Marzano) that the Managing Members of the Northwest Seaport Alliance adopt Resolution 2026-02, the Master Benefit and Salary Resolution, which supersedes Resolution 2025-03 and all prior Master Benefit and Salary Resolutions.

The motion carried by the following vote:

Port of Seattle	Port of Tacoma
Ryan Calkins - aye	Kristin Ang - aye
Fred Felleman - aye	Deanna Keller - aye
Toshiko Hasegawa - aye	Dick Marzano - aye
	J.T. Wilcox - aye

(Commissioners Cho, McCarthy, Mohamed absent/excused)

- C. South Intermodal Yard (SIM) - Pacific Rail Services (PRS) Operating Contract Approval and First Readings of Union Pacific Railroad Company (UP) and BNSF Railway Company (BNSF) Lease and Operating Agreements.

Don Esterbrook, Deputy CEO, Jeff Bellerud, COO, and Jim Vo, Sr. Director of Real Estate gave the presentation.

Mr. Esterbrook provided a history and highlighted the importance of the domestic rail service in the gateway.

Mr. Vo presented the terms and financial implications of the Fourth Amendment to the Amended and Restated PRS Operating Contract and presented first readings of the UP and BNSF Lease and Operating Agreements.

It was moved and seconded (Ang/Keller) that the Managing Members of the NWSA authorize the Chief Executive Officer or his delegate to execute the Fourth Amendment to the Amended and Restated Pacific Rail Services Operating Contract.

The motion carried by the following vote:

Port of Seattle

Ryan Calkins - aye

Fred Felleman - aye

Toshiko Hasegawa - aye

Port of Tacoma

Kristin Ang - aye

Deanna Keller - aye

Dick Marzano - aye

J.T. Wilcox - aye

D. 2025 Industrial Stormwater General Permit (ISGP) Appeal – Authorization for Second and Final Settlement Agreement with Ecology.

Dana Henderson, NWSA General Counsel, presented the structure and proposed final settlement agreement terms. The presentation included a summary of the benefits of accepting the proposal.

Dual Action (NWSA/Port of Seattle Commission/Port of Tacoma Commission):
It was moved and seconded (Keller/Marzano) that the Managing Members of the NWSA, the Port of Seattle Commission, and the Port of Tacoma Commission approve the second and final settlement agreement with the Washington State Department of Ecology for the 2025 Industrial Stormwater General Permit Appeal in substantially the same form as presented and further affirm the authority to proceed with the partial settlement agreement approved in January of 2026 without regard to a contingency for a stay of the issues settled therein.

Discussion:

- Commissioner Felleman noted that between now and 2028, sampling will continue to occur and that certain items such as monitoring of the wharf that the Soundkeeper was asking for are included. He noted his concern regarding short notice of the item being placed on the agenda.
- Co-Chair Calkins noted that in the last decade alone the NWSA has invested more than \$70 million in stormwater infrastructure across both Seattle and Tacoma. This action is a win-win providing improved best management practices and more clarity for the ports.

The motion carried for the NWSA Managing Members, the Port of Seattle and Port of Tacoma Commissions by the following vote:

Port of Seattle

Ryan Calkins – in favor

Fred Felleman – in favor

Toshiko Hasegawa – in favor

Port of Tacoma

Kristin Ang – in favor

Deanna Keller – in favor

Dick Marzano – in favor

J.T. Wilcox – in favor

10. Briefings

A. Port Community Systems (PCS) Update.

Mark Storslee, Director, Operations Strategy Center and Michael Elguera, Manager Port Community Systems provided an update on the PCS including briefings on the goals, key performance indicators, web resources and internal reporting additions and investments.

B. 2025 Q4 Grant Update and 2026 Forecast.

Cassandra de Kanter, Grants Specialist provided status of pending grants and 2026 opportunities. Commissioner Felleman expressed interest in exploring eligibility for Maritime Environmental and Technical Assistance (META) funding.

11. General Business

A. Cargo / Operations Update.

Tong Zhu, Chief Commercial & Strategy Officer, and Jeff Bellerud, COO, provided an update.

- 2026 Northwest Hay Expo attended by Commissioner Cho and NWSA staff
- Signing ceremony for the Interlocal Agreement between the NWSA and Ports of Benton, Pasco and Walla Walla.
- TPM2026 Conference
- Five vessels at berth over the weekend in the Seattle Harbor Terminals 5 and 18.
- Cranes at Terminal 46 are believed to be in better shape than anticipated.
- Trucker outreach meeting held last week was well attended.

B. CEO Announcements.

- CEO Wolfe thanked Federal Maritime Commissioners Laura DiBella and Max Vekich for co-signing a letter of support on the position that Harbor Maintenance Tax should be applied to cargo coming through a foreign port into the United States.
- Senator Patty Murray has indicated the appropriations bill is moving to the President of the United States for signature today. Within that bill, \$8 million will be going toward the NWSA's shorepower project at T18. She has also requested to increase the Harbor Maintenance Tax Trust Fund. CEO Wolfe thanked Senator Murray for her leadership.

C. Commissioner Comments.

- Commissioner Marzano requested information regarding initiatives to accomplish cargo loading directly onto rail without ever touching the ground. Staff is exploring opportunities at Terminal 5 and Husky.
- Commissioner Ang would like an update on U.S. Coast Guard expansion in the North Harbor having read in a press release from Senator Maria Cantwell that the Coast Guard is investing an additional \$323 million to prepare Base Seattle for icebreakers.
- Commissioner Felleman commented on discussions at the Pacific Ports Association Conference regarding a presentation panel on serving the Golden Dome.
- Co-Chair Calkins commented on negative impacts on manufacturing due to tariffs and other federal policies. He implored commissioners to listen to the speech given by Canadian Prime Minister Mark Carney at Davos.

12. Adjourn

With no further business, Co-Chair Calkins announced the meeting adjourned at 2:17 PM.



Dick Marzano, NWSA Co-Chair
Port of Tacoma Commission President



Ryan Calkins, NWSA Co-Chair
Port of Seattle Commission President

Attest:



Kristin Ang, NWSA Co-Secretary
Port of Tacoma Commission Secretary



Sam Cho, NWSA Co-Secretary
Port of Seattle Commission Secretary

Prepared by: Juliet Campbell, NWSA Clerk