



Item No. 8c supp
Meeting Date: Sept. 22, 2026

Terminal 25 South Cleanup

Authorization for Removal Design/Removal Action Order with EPA

September 22, 2026



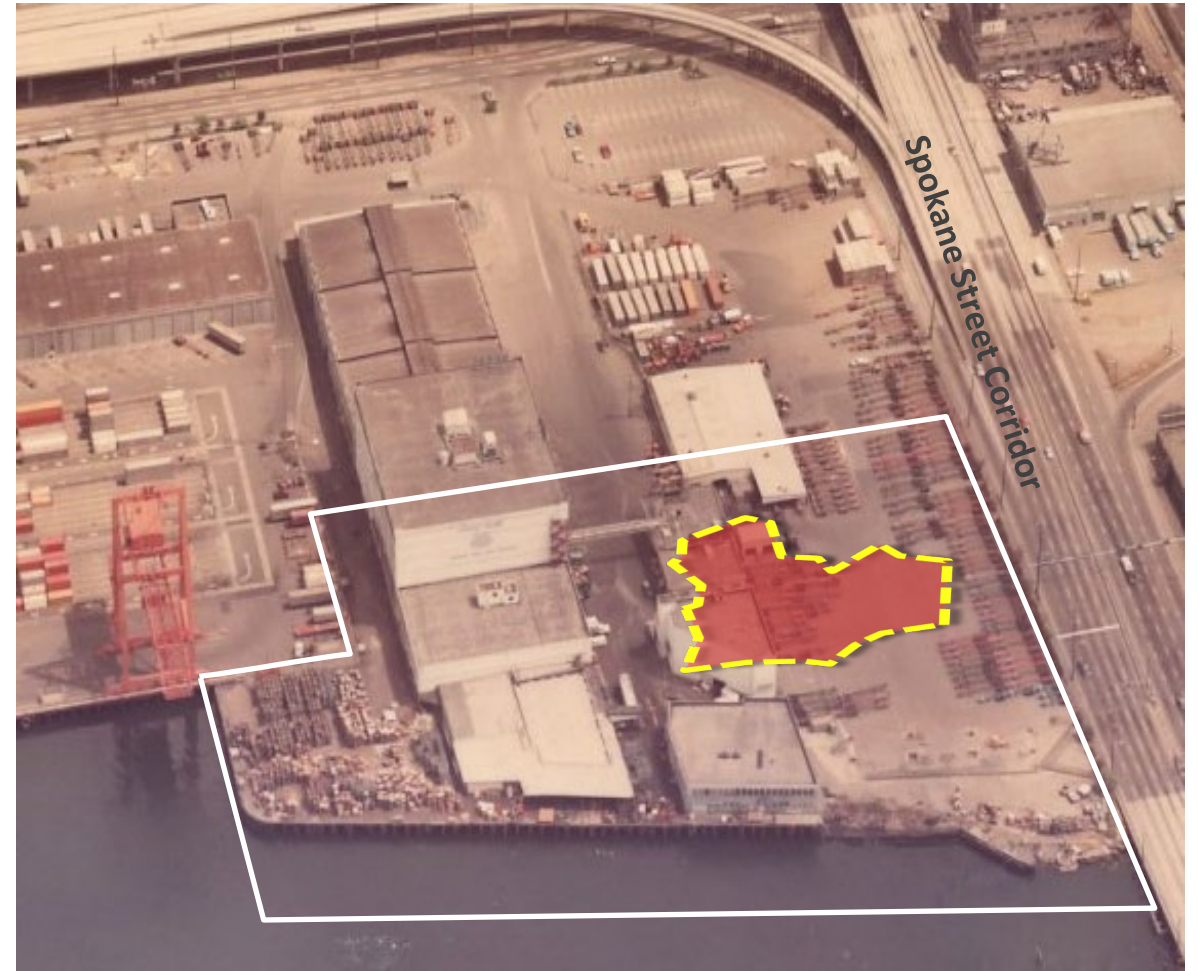
Project Site: T25 South

- Unique, very high ecological value in saltwater transition zone
- Three related projects, one mobilization:
 - Upland cleanup required by EPA
 - Sediments cleanup required as East Waterway “Early Action” pursuant to EPA interim record of decision (IROD)
 - 10-acre habitat restoration



Soil & Sediment Cleanup

- Cleanup must satisfy EPA
- In-water cleanup treated as East Waterway “early action,” must meet IROD
- Upland cleanup to remove historical PCB hotspot discovered in 2019
- Estimated cost for cleanup (full removal)
 - Sediments Cleanup:\$61 M
 - Upland Cleanup: \$71 M
- Habitat design and construction will be integrated with the cleanup



Key Schedule Milestones

Field Investigation/Data Approval	Q1 2025 (complete)
EPA EE/CA Approval/Action Memo	Q3 2026 (complete)
GC/CM Solicitation	Q3 2026 (complete)
EPA Design and Action Order	Q3 2026 (This Item)
30% Design to EPA	Q1 2027
GC/CM Contractor Inclusion	Q1 2027
60% Design to EPA	Q3 2027
90% Design to EPA	Q1 2028
100% Design & Permitting	Q3 2028
Construction	Q1 2029 – Q2 2031

QUESTIONS?



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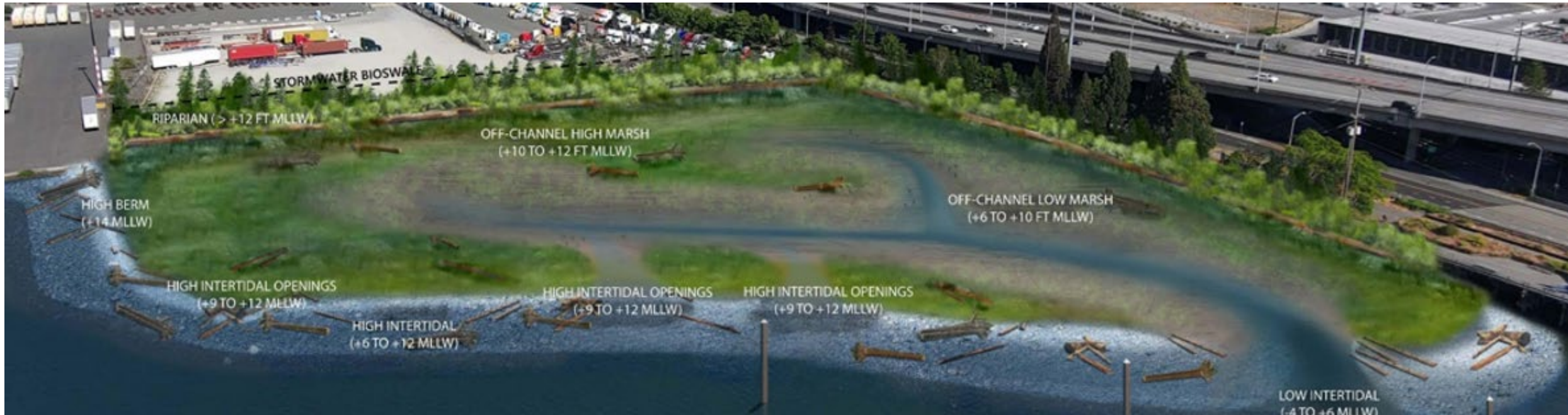


2026



2031

Habitat Restoration



Restores 10 acres to fully functioning riparian, marsh, intertidal, and subtidal habitat:

- Install substrates, vegetation, anchored wood, cobble, and intertidal channels
- Green stormwater infrastructure to protect site from runoff from adjacent NWSA site
- Public access not permitted, but site contributes to viewshed and popular fishing area