



P.O. Box 1209
Seattle, Washington 98111
www.portseattle.org
206.787.3000

APPROVED MINUTES COMMISSION REGULAR MEETING

June 9, 2026

The Port of Seattle Commission met in a regular meeting Tuesday, June 9, 2026. The meeting was held at the Port of Seattle Headquarters Building Commission Chambers, located at 2711 Alaska Way, Seattle Washington, and virtually on Microsoft Teams. All Commissioners were in attendance.

1. CALL to ORDER

The meeting was convened at 12:13 p.m. by Commission President Ryan Calkins, who led the flag salute.

2. EXECUTIVE SESSION pursuant to RCW 42.30.110

No executive session was held.

3. APPROVAL of the AGENDA

The agenda was approved as presented without objection.

4. SPECIAL ORDERS OF THE DAY

There were no Special Orders of the Day presented.

5. EXECUTIVE DIRECTOR'S REPORT

Deputy Executive Director Goon previewed items on the day's agenda and made general and meeting-related announcements.

6. COMMITTEE REPORTS

Committee Strategic Advisor Erica Chung provided the report.

Aviation Committee

Commissioners Cho and Mohamed convened the Aviation Committee on May 19, 2026, with two agenda items. Commissioners received briefings on the Sound Insulation Repair and Replacement Program, Biometrics at the airport, and a brief update on FIFA preparations. Following the Sound Insulation briefing, Commissioners recommended that staff host a public presentation on the

program to increase transparency, to improve community understanding, and to ensure residents have direct access to information about eligibility, timelines, and next steps.

Equity, Workforce Development, and Conditions Committee

The Equity, Workforce Development, and Conditions Committee met on Tuesday, May 19, 2026, and received updates on two items. Commissioners Hasegawa and Mohamed received an update from EPIC, the Port's consultants, on the feasibility study for the SEA childcare facility. Staff also briefed the committee on the progress of the healthcare policy directive for SEA workers.

Sustainability Environment and Climate Committee

Commissioners Calkins and Felleman convened the Sustainability, Environment, and Climate Committee on May 19, 2026, and discussed the SEA Climate Action Plan.

Highline Forum

The highline forum met on May 27, 2026, with city of Seatac Councilmember Joe Vinson chairing the meeting. As the meeting host, City of Burien Mayor Sarah Moore provided an update on city policy priorities. Port staff then presented the Sustainable Airport Master Plan (SAMP), Near-Term Projects (NTP), State Environmental Policy Act (SEPA) Draft Environmental Impact Statement (EIS) covering project need, environmental review elements, and public comment opportunities. Forum members received a presentation on Education pathways and partnerships and from Highline School District and from the Port on investments and support for educational partnership. Port Aviation Director Wendy Reiter provided an update from the April 29, 2026, StART meeting and noted StART's steering committee's request for a full SAMP NTP SEPA Draft EIS briefing at its June 24, 2026, meeting. During round the table updates, representatives shared news on FIFA World Cup preparations, capital projects, and community events.

Governance Committee

The Governance Committee met on May 28, 2026, with Commissioners Calkins and Hasegawa in attendance. The Legal Team and Presenters provided two briefings to the Governance Committee. First, the Employee Code of Conduct Amendments briefing overviewed changes occurring to both structure and content of the Employee Code of Conduct. Which are administrative in nature. Second, the Committee received a briefing related to First Amendment Standards at the Airport including process comparisons at other airport jurisdictions; the permit process for requested activities; and established locations for first amendment activities.

Audit Committee

The Audit Committee met on June 4, 2026, with Commissioner Felleman presiding, and Commissioner Mohamed and Public Member Sarah Holmstrom in attendance. The Committee received the results of the 2025 Financial Statement Audit from auditor Baker Tilly; received an audit report from Fort Hill regarding the Baggage Optimization Phase III project and review of associated pay applications; heard updates from Internal Audit Director Glenn Fernandes regarding open audit issues; approved an update to the 2026 Audit Plan; and adopted Global Internal Audit Standards for Port audit processes and procedures. The Committee further received performance audit reports on 'Marine Maintenance Time Approval Controls,' the 'Capital Project Prioritization Process,' and 'Procurement Personal Service Agreements.' With respect to the Time Approval Controls audit review – the Committee recommended the Port consider an enterprisewide system change for HR payroll and requested a report back on the progress of audit recommendations in 2027. With respect

to the Capital Projects Prioritization Process audit, the Committee requested a status update on audit recommendations in 2027.

7. PUBLIC COMMENT

- The following people spoke in support of the Sustainable Airport Master Plan, Near-Term Projects: Mayor Mary Miller, City of North Bend; Jim Kuntz, Chelan Douglas Regional Port Authority; Elisabetta Valentini, Consular Association of Washington; Dana Debel, Delta Airlines; Joey Bolden, Seattle Building Trades Council; Chris Coulter, HNTB; Diana Leo, Bellevue Chamber of Commerce; and Waleed Afzal (who also spoke in support of Item 11a).
- The following person spoke regarding use of funding: Alex Tsimerman.
- The following people spoke in support of Agenda Item 11a, related to the Duwamish Valley Community Equity Program and Three-Year Strategic Plan: Maria Arevalo, Port Community Action Team (PCAT); Gladis Clemente, Villa Comunitaria; Alexia Parmer, PCAT; Anjilee Dodge, City of Seattle Office of Sustainability; Robin Schwartz, Duwamish River Community Coalition; and Heather Pihl.
- The following people spoke regarding Agenda Item 8f, stating they believe there has been a breach of contract, noting the need to strengthen Port policies and to consider adding labor harmony provisions to labor agreements: Marianna Hyke, North Coast States Carpenters and Lisandro Vela.
- In lieu of spoken comment the following people submitted written comments in support of the SAMP SEPA EIS: Robin Twyman, Seattle Representative for the United Kingdom Government Office; Mark Gantar, President of Consular Association of Washington; Kristina Hudson, Chief Executive Office for One Redmond – One Eastside; Brad Jones, Executive Director, Visit Bellevue; Josh Brown, Executive Director for Puget Sound Regional Council; Skylar Schmitt, Sr. Manager, Seattle Hotel Association; Mark Mullet, Mayor, City of Issaquah; Kyle McLaughlin, Executive Vice President of Aviation, CLEAR; and Kelli Curtis, Mayor, City of Kirkland.

[Clerk's Note: All written comments are combined and attached here as Exhibit A.]

8. CONSENT AGENDA

[Clerk's Note: Items on the Consent Agenda are not individually discussed. Commissioners may remove items for separate discussion and vote when approving the agenda.]

8a. Approval of the Regular Meeting Minutes of May 26, 2026.

8b. Monthly Notification of Prior Executive Director Delegation Actions May 2026.

Request document(s) included an agenda memorandum for information only.

8c. Authorization for the Executive Director to Increase the Contract Capacity of the Existing Service Contract C-00321522 for Grease Interceptor and Sewer Waste Pumping and Cleaning at Seattle-Tacoma International Airport Locations by \$1,000,000 for Services from November 2026 through November 2028 and to Procure a New Portwide Sewer Waste Pumping and Sewer Cleaning Contract with \$3,000,000 in Contract Capacity.

Request document(s) included an agenda memorandum.

- 8d. Authorization for the Executive Director to Execute Up to One Indefinite Delivery, Indefinite Quantity Consultant Agreement for Services Related to Construction Safety Services with a Cumulative Total Requested Amount Not-to-Exceed \$4,000,000 to Provide Engineering Construction Management Teams with Support Needed to Meet Project Requirements Supporting the Port's Century Agenda, Tenant, Terminal, Small Works and Major Construction Projects Portwide.**

Request document(s) included an agenda memorandum.

- 8e. Authorization for the Executive Director to Proceed with the Lease Revenue Management System Replacement Project; to Execute Contract(s) for Software, Vendor Services and Up to Ten Years of Support and License Fees; and to Use Port Staff for Implementation, in the Requested Amount of \$840,000 and Ten-Year Contract Authorization of \$3,560,000. (CIP# C801384).**

Request document(s) included an agenda memorandum.

- 8f. Authorization for the Executive Director to Prepare Design, Procurement, and Construction Bid Documents for the Variable Frequency Drives Replacement Phase 3 Project and to Utilize Port of Seattle Crews to Support Design and Pre-Construction Activities in the Requested Amount of \$5,050,000, for a Total Estimated Project Cost Not-to-Exceed \$15,100,000. (CIP# C802004).**

Request document(s) included an agenda memorandum and presentation.

- 8g. Authorization for the Executive Director to Execute a New Collective Bargaining Agreement Between the Port of Seattle and the International Brotherhood of Teamsters, Local 763, Representing Police Commanders at the Port of Seattle Police Department Covering the Period from January 1, 2026, through December 31, 2028.**

Request document(s) included an agenda memorandum and agreement.

- 8h. Authorization for the Executive Director to Enter Into an Interlocal Agreement with King County for For-Hire Transportation Regulatory Services for a One-Year Term with Year-to-Year Automatic Renewal Unless Terminated.**

Request document(s) included an agenda memorandum and agreement.

The motion for approval of consent agenda items 8a, 8b, 8c, 8d, 8e, 8f, 8g, and 8h carried by the following vote:

**In favor: Calkins, Cho, Felleman, Hasegawa, and Mohamed (5)
Opposed: (0)**

9. UNFINISHED BUSINESS

There was no Unfinished Business presented.

10. NEW BUSINESS

10a. Introduction of Resolution Nos. 3849 and 3850: Issuance and Sale of Intermediate Lien Revenue Refunding Bonds in the Aggregate Principal Amount of Not-to-Exceed \$250,000,000 and Issuance and Sale of First Lien Revenue Refunding Bonds in the Aggregate Principal Amount of Not-to-Exceed \$70,000,000.

10a-1. Resolution No. 3849: A Resolution of the Port Commission of the Port of Seattle authorizing the issuance and sale of Intermediate Lien Revenue Refunding Bonds, Series 2026 in the aggregate principal amount of not to exceed \$250,000,000 (the “2026 Intermediate Lien Bonds”), for the purpose of refunding the Port’s Intermediate Lien Revenue Bonds, Series 2015C (the “2015C Bonds”) and the Port’s Intermediate Lien Revenue Refunding Bonds, Series 2016 (the “2016 Bonds”).

10a-2. Resolution No. 3850: A Resolution of the Port Commission of the Port of Seattle authorizing the issuance and sale of First Lien Revenue Refunding Bonds, Series 2026 in the aggregate principal amount of not to exceed \$70,000,000 (the “2026 First Lien Bonds”), for the purpose of refunding the Port’s First Lien Revenue Refunding Bonds, Series 2016B (the “2016B Bonds”).

Request document(s) included an agenda memorandum, resolution 1, resolution 2, and presentation.

Presenter(s):

Chris Wimsatt, Chief Financial Officer, Finance and Budget
Scott Bertram, Manager Corporate Finance, Finance and Budget
Angie Rose, Principal Financial Analyst, Finance and Budget

Clerk Hart read Item 10a into the record and Deputy Executive Director Goon introduced the item.

The presentation addressed:

- Sale and Issuance of First Lien Revenue Refunding Bonds, Series 2026 – Resolution No. 3850;
 - refund outstanding 2016B First Lien Bonds for debt service savings;
 - 2016B First Lien Bonds refunded prior 2007B First Lien Bonds, which were used to fund various Seaport capital investments;
 - estimated present value savings if the savings targets are met is ~\$2.0 million;
 - 2026 bonds issued as Tax-Exempt, Private Activity Bonds - not subject to regular federal income tax; subject to Alternative Minimum Tax (AMT)
- Sale and Issuance of Intermediate Lien Revenue Refunding Bonds, Series 2026;
 - refund outstanding 2015C and 2016 Intermediate Lien Bonds for debt service savings;
 - 2015C and 2016 Bonds funded or refunded capital investments at the airport;
 - estimated present value savings if the savings targets are met is ~\$8.3 million;
 - 2026 Intermediate Lien Bonds expected to be issued in two series;

- Tax-Exempt, Governmental Bonds - Investors are not subject to regular federal income tax
- Tax-Exempt, Private Activity Bonds - Investors not subject to regular federal income tax, but subject to Alternative Minimum Tax (AMT)
- Resolution Nos. 3849 and 3850 are similar in all material respect to other First Lien and Intermediate Lien resolutions;
- bonds will be sold by the Port underwriting team led by Siebert Williams Shank & Co;
- delegation limits;
- meeting with credit rating agencies July 6 – 10, 2026;
- bond sale scheduled for August 5, 2026; and
- bond closing scheduled for August 20, 2026.

Discussion ensued regarding:

- use of T30 settlement funds for cash;
- difficult decisions to make and budget priorities;
- volatility associated with the current financial state;
- less volatility since these are refunding bonds; and
- risk being fairly low for refunding bonds.

The motion, made by Commissioner Mohamed, to introduce Resolution Nos. 3849 and 3850 carried by the following vote:

In favor: Calkins, Cho, Felleman, Hasegawa, and Mohamed (5)

Opposed: (0)

11. PRESENTATIONS AND STAFF REPORTS

11a. Duwamish Valley Community Equity Program and 3-Year Strategic Plan Briefing.

Presentation document(s) included an agenda memorandum, attachment, and presentation.

Presenter(s):

Charmi Ajmera, Senior Program Manager, Duwamish Valley Engagement, External Relations
Jose Chibertoni, Senior Program Manager, External Relations
Priya Diaz, Port Community Action Team (PCAT) Member, External

Clerk Hart read Item 11a into the record and Deputy Executive Director Goon introduced the item.

The presentation addressed:

- the Duwamish Valley Community Equity Program – an ecosystem of internal teams, agency partners, community organization, and youth;
- the Port Community Action Team (PCAT) – composition and committees;
- the 2026 – 2029 strategic plan;
- community input process;
- 2022 – 2025 goals and accomplishments;
- 2026 – 2029 goals and objectives;
- the Duwamish River Community Hub;
- programming at the Hub; and

- next steps to finalize and share the 3-year strategic plan with partners and community and implementation of Phase 1 and tracking of key performance indicators and outcomes for the 2026 – 2027 annual report.

Members of the Commission appreciated the presentation, PCAT members, and all community, staff, and partners who participate in the program and who uplift the Duwamish community.

Discussion ensued regarding:

- types of activities happening at the Hub;
- community-led and youth-focused programs;
- how rental inquiries are being managed;
- looking further into a partnership model with the city and the Hub;
- PCAT membership and turnover;
- how consultants are supporting the work;
- best and highest use of the Hub property;
- programming for after school and summer;
- strategic planning done in-house;
- coordinating with other community and government partners for funding;
- engaging youth in the superfund clean-up projects; and
- engaging the community in employment and business opportunities.

11b. SEA Stakeholder Advisory Round Table (StART) Annual Report.

Presentation document(s) included an agenda memorandum, summary, and presentation.

Presenter(s):

Marco Milanese, Senior Program Manager, AV Engagement, External Relations
Eric Schinfeld, Senior Manager, Federal and International Govt Relations, External Relations
John Flanagan, State Govt Relations Manager, External Relations
Andrés Mantilla, StART Facilitator and Partner at Uncommon Bridges, External

Clerk Hart read Item 11b into the record and Deputy Executive Director Goon introduced the item.

The presentation addressed:

- an overview of the StART committee;
- current assessment of StART;
- the StART Aviation Working Group – focus areas and Vashon Island update; and
- the StART Policy Working Group - focus areas at the federal and state levels, federal policy accomplishments, state policy accomplishments and next steps.

Discussion ensued regarding:

- Vashon Island interaction with the Part 150 noise study;
- StART members recommendations related to the sound insulation pilot program – to expand scope of the program to include esthetic elements and wear and tear, above the acoustic based pilot;
- the consultant's work at the committee;
- StART recommendations for operation of meetings;

- the operating agreement governing the work;
- providing data in the annual report regarding night flight noise improvements; and
- funding available for the sound insulation due to having the pilot program in place.

11c. 2026 State Legislative Session Review.

Presentation document(s) included an agenda memorandum and presentation.

Presenter(s):

John Flanagan, State Govt Relations Manager, External Relations

Clerk Hart read Item 11c into the record and Deputy Executive Director Goon introduced the item.

The presentation addressed:

- an overview of the state budget;
- revenue and major non-port legislation;
- Port priorities – successes and works in progress;
- 2027 interim projects and planning; and
- next steps including June and August updated revenue forecasts; ongoing work with state lawmakers; refining priorities and presentation of a draft 2027 legislative agenda to the Commission before the end of November.

Discussion ensued regarding:

- construction of a letter to the Governor requesting an airport committee be established as a way to support SAMP re: future capacity issues and the siting of a second airport;
- sustainable fuels and groups seeking legislative funding;
- seeking a legal opinion regarding Ports being able to require clean fuels for ships;
- if the ecology grant for pump-outs still exist; dual use of any future facility funding; and if the Port has properties that may suitable for the purpose;
- Puget Sound Research Institute and what the industry is doing to find alternatives to 6PPD;
- language for the next Washington and Oregon Shippers Cooperative Association (WOSCA) legislation and solution for the Port's interest in that property;
- status of the state budget with respect to depleting its rainy day fund and its bonding capacity, revenue options for local governments and what this means for the next legislative session - budget cuts and no new revenue items for the state budget in 2027; and
- investigating opportunities for expanding the maritime industrial base in Washington State.

12. QUESTIONS on REFERRAL to COMMITTEE and CLOSING COMMENTS

Commissioner Mohamed stated that she was happy to be back in person at the dais after maternity leave.

Commissioner Hasegawa acknowledged the two students shadowing her for the day and thanked them for attending the meeting.

Commissioner Calkins expressed gratefulness to everyone who worked to prepare for the start of the FIFA World Cup games.

13. ADJOURNMENT

The meeting adjourned at 3:39 p.m.

Prepared:

Attest:

Michelle M. Hart, Commission Clerk

Sam Cho, Commission Secretary

Minutes approved: June 23, 2026



[EXTERNAL] Support for Sustainable Airport Master Plan Implementation-June 9 Meeting

From Ben Bakkenta <BBakkenta@psrc.org>

Date Mon 6/8/2026 10:31 AM

To Commission-Public-Records <commission-public-records@portseattle.org>

Cc Josh Brown <JBrown@psrc.org>; Robin Koskey <RKoskey@psrc.org>; Hila Keller <HKeller@psrc.org>; shinfeld.e@portseattle.org <shinfeld.e@portseattle.org>

 1 attachment (141 KB)

PSRC SEA LOS 060826.pdf;

WARNING: External email. Links or attachments may be unsafe.

Dear Commissioners,

Please see the attached letter expressing PSRC's strong support for the Port's efforts to continue investment in Seattle-Tacoma International Airport and implement the Sustainable Airport Master Plan.

Best Regards,

Ben Bakkenta, AICP (he/him)
Director of Regional Planning
Puget Sound Regional Council

Phone 206-971-3286 | **Cell** 206-788-5453

bbakkenta@psrc.org

www.psrc.org

1201 Third Avenue, Suite 500, Seattle, WA 98101



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Puget Sound Regional Council

1201 Third Avenue, Suite 500, Seattle, WA 98101-3055 | psrc.org | 206-464-7090

June 8, 2026

Port of Seattle Commission
2711 Alaskan Way
Seattle, WA 98121

Dear Commissioners,

On behalf of the Puget Sound Regional Council, I am writing to convey our strong support for the Port's efforts to continue to invest in additional capacity at SEA.

The central Puget Sound region's adopted plans and policies recognize the critical role that aviation plays for people and businesses in the growing central Puget Sound region, as well as its impacts on communities and the environment.

In the next 25 years, the region is expected to be home to an additional 1.3 million people, and demand for regional passenger enplanements is projected to nearly double by the year 2050, emphasizing the critical need for continued improvements to the regional aviation system.

Without current and future capacity investments at SEA, the airport will become a chokepoint on growth for the region, making it harder for employees, tourists, customers, and family members to travel to and from the central Puget Sound region.

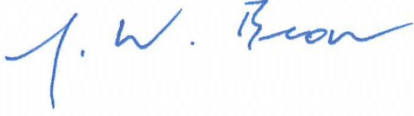
We believe that the proposal to build a second terminal at SEA is exactly the kind of investment that keeps regions like ours competitive. Not only will the new terminal add 19 gates for airplanes, but it will also add new lanes on the roadway, more curbside areas for pick-up and drop-off, a new parking garage, and additional TSA checkpoints, enhancing the customer experience.

We urge you to continue moving forward with investments to ensure that our region has the world-class air travel facilities that it needs. Thank you for your leadership, and please let us know how we can be a partner with you in these efforts.

June 8, 2026

Page 2

Sincerely,

A handwritten signature in blue ink, reading "J. W. Brown", on a light blue grid background.

Josh Brown
Executive Director
Puget Sound Regional Council

June 9, 2026



Dear Port of Seattle Commissioners,

On behalf of the Kirkland City Council, I am writing to express our strong support for continued investment in Seattle-Tacoma International Airport (SEA) and its long-term capacity to serve our region.

In today's global economy, connectivity is key. Moving people and goods throughout the world is the lifeblood of business, of exchanging ideas, and of innovation. For Kirkland, SEA is more than a gateway. It is indispensable to our success. Our employees, business partners, vendors, and customers depend on the access that SEA offers. One reason the Puget Sound region has been a global leader in innovation, commerce, and technology is because we have had an airport equal to our needs. However, that advantage is at risk if we fail to invest in ensuring that it can accommodate the air travel demand that we know is coming.

SEA currently handles 53 million passengers a year. Within the decade, that number is projected to grow to 57 million. Those travelers are coming whether SEA improves its facilities or not, which leaves us with a choice of having a world-class airport to handle this demand or a congested, delayed airport experience when you get on a plane.

The Port of Seattle has done a good job maximizing capacity within its current facilities, and the new projects completed in advance of this summer's World Cup games are a great example of their creativity and commitment. We also appreciate the Port's commitment to financing this expansion without increasing the Port levy or seeking new tax dollars.

We believe that SEA's proposal to build a second terminal is exactly the kind of investment that keeps regions like ours competitive. Not only will the new terminal add 19 gates for airplanes, which is welcome news to anyone who has waited on the tarmac after a long flight, but it will also add new lanes on the roadway, more curbside for pick up and drop off, a new parking garage, and additional TSA checkpoints.

If our airport cannot handle passenger demand, businesses will locate elsewhere because they won't be able to get their employees and customers in and out of the region. Supply chains will reroute through other hubs. New opportunities will pass our region by.

This means now is the time for the Port of Seattle to move forward. SEA expansion is essential to our region's future, and our economic success depends on it.

Sincerely,

A handwritten signature in dark ink, appearing to read "Kelli Curtis", is written over a light green wavy line graphic.

Kelli Curtis, Mayor, City of Kirkland



[EXTERNAL] Consular Corps of Washington - President Letter of Support

From Mark Gantar <markgantar@arcsoftus.com>

Date Wed 6/3/2026 2:57 PM

To Commission-Public-Records <commission-public-records@portseattle.org>

 1 attachment (2 MB)

CAW Port of Seattle Support Letter.docx;

WARNING: External email. Links or attachments may be unsafe.

To whom this may concern,

Please find the attached letter of support.



**CONSULAR ASSOCIATION
OF WASHINGTON**

"Connecting Nations, Forging Bonds"

www.consularassociation.org
consularassociationofwa@gmail.com
425-922-0517

June 5, 2026

Re: Support Letter from the Consular Association of Washington

Dear Port of Seattle Commissioners,

On behalf of the Consular Association of Washington with over 50 consulates residing in the State of Washington, I am writing to express our strong support for efforts to continue to invest in Seattle-Tacoma International Airport (SEA).

SEA serves as a critical gateway for our region, and the continuing growth in demand for air travel is a direct reflection of the success of the region. However, that demand has put incredible strain on SEA's current facilities. Without any near-term prospects for another major commercial airport in the region, it is essential that SEA find a way to continue to provide a high-level of service to travelers.

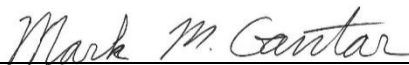
The Consular Community in particular are keenly interested in SEA as a transportation hub not only for the consulates themselves but for the trade and foreign direct investment that is made by the communities that they represent in Washington State. Eight out of the ten top trading countries with Washington State are currently members of the Consular Association. SEA represents a critical infrastructure component and partner with the Consular Association.

We are pleased to see the progress on the Port's State Environmental Policy Act (SEPA) environmental review of the Sustainable Airport Master Plan (SAMP) Near-Term Projects. Without these current and future investments, the airport will become a chokepoint on growth for the region, making it harder for employees, tourists, customers, and family members to travel to and from SEA. Businesses will site their facilities elsewhere, tourists will take their leisure dollars to other destinations, and our region will miss out on key opportunities for major events.

Port Commissioners have been consistent advocates in having both a high-quality airport and a sustainable, responsible focus on the community. We applaud the Port's leadership in reducing emissions, addressing aircraft noise, and providing workforce development opportunities – all of which are benefits of a successful airport. And we know that the Port will continue to find ways to invest in the community to ensure that these benefits are widely shared.

We urge you to continue moving forward with the proposed SAMP projects – particularly the second terminal – to ensure that our region has the world-class air travel facilities that it needs. Thank you again for your leadership, and we look forward to engaging with you during the remainder of the SEPA process for these projects.

Best Wishes from the board of the Consular Association,

Signature 
Mark Gantar, President of Consular Association of Washington



Re: [EXTERNAL] Written public comment support for SEA Expansion

From Commission-Public-Records <commission-public-records@portseattle.org>

Date Fri 6/5/2026 2:42 PM

To Kristina Hudson <kristinah@oneredmond.org>

Good afternoon,

We are in receipt of your written comments for the June 9, Meeting. These will be distributed to commissioners and attached to the approved minutes.

Best Regards,

Commission Public Records

From: Kristina Hudson <kristinah@oneredmond.org>

Sent: Friday, June 5, 2026 1:57 PM

To: Commission-Public-Records <commission-public-records@portseattle.org>

Subject: [EXTERNAL] Written public comment support for SEA Expansion

WARNING: External email. Links or attachments may be unsafe.

Dear Port of Seattle Commissioners,

On behalf of the OneRedmond Board and our 170+ members and investors, I am writing to express our strong support for the continued investment in the expansion of Seattle-Tacoma International Airport (SEA).

Thank you for your continued support of this project.

Sincerely,
Kristina Hudson



Kristina Hudson | Chief Executive Officer
OneRedmond – OneEastside

P: 425.885.4014 | C: 206.914.9056

8383 158th Ave NE, Suite 225 | Redmond, WA 98052

www.OneRedmond.org - www.OneEastside.org



June 5, 2026

Executive Committee

Steve Yoon
President
Mill Creek Residential

Angela Rozmyn
Vice President
Natural & Built Environments

Tim Overland
Nelson Legacy Group
Secretary

Ryan Baumgartner
Treasurer
SCS

Michael Mattmiller
Past President
Microsoft

Mayor Angela Birney
At-Large
City of Redmond

Board of Director

Barb Wilson
Microsoft

Brad Klahr
Denali Advanced Integration

Chris Bredeson
EvergreenHealth

Katie Kendall
McCullough Hill Leary

Victor Mesa
UniSea

Matt Larson
Puget Sound Energy

Amy Webber
Nelson Legacy Group

Ken Nelson
Davis Wright Tremain

Jessica Belman
CertaPro Painters

Vanessa Kritzer
City Councilmember
City of Redmond

Committee Chairs

Ryan Baumgartner
Finance
SCS

Tim Overland
Government Affairs
Nelson Legacy Group

Port of Seattle
Commission Office
PO Box 1209
Seattle, WA 98111

Dear Port of Seattle Commissioners,

On behalf of the OneRedmond Board and our 170+ members and investors, I am writing to express our strong support for the continued investment in the expansion of Seattle-Tacoma International Airport (SEA).

In today's global economy, connectivity is critical. Moving people and goods throughout the world is the lifeblood of business, of exchanging ideas, and of innovation. Our employees, business partners, vendors, and customers depend on the access that SEA offers. We must do all we can to insure that SEA can accommodate the air travel demand that we know is coming.

SEA currently serves 53 million passengers each year, and that number is expected to reach 57 million within the next decade. Those travelers will come whether or not the airport expands, leaving us with a clear choice: invest in a world-class facility that can meet demand or accept growing congestion and delays for passengers.

The Port of Seattle has done a good job maximizing capacity within its current facilities, and the new projects completed in advance of this summer's World Cup games are a great example of their creativity and commitment. But SEA has reached the limits of what is possible within its existing facilities.

We believe that SEA's proposal to build a second terminal is exactly the kind of investment that keeps regions like ours competitive. Not only will the new terminal add 19 gates for airplanes, but it will also add new lanes on the roadway, more curbside for pick up and drop off, a new parking garage, and additional TSA checkpoints.

If SEA cannot keep pace with passenger demand, businesses may choose to locate elsewhere because moving employees and customers in and out of the region will become more difficult. Supply chains could shift to other hubs, and our region cannot afford to lose those opportunities

This means now is the time for the Port of Seattle to move forward. SEA expansion is essential to our region's future, and our economic success depends on it.

Sincerely,

A handwritten signature in blue ink, appearing to read 'KHudson', with a long horizontal flourish extending to the right.

Kristina Hudson
Chief Executive Officer
OneRedmond



[EXTERNAL] Commission public comment

From Brad Jones <BJones@visitbellevue.com>

Date Sat 6/6/2026 12:30 PM

To Commission-Public-Records <commission-public-records@portseattle.org>

 1 attachment (57 KB)

Sustainable Airport Master Plan Visit Bellevue Support Letter.pdf;

WARNING: External email. Links or attachments may be unsafe.

Greetings,

Please find the attached communication as written public comment for the Port of Seattle Commission regarding the sustainable airport master plan.

We appreciate the opportunity to provide our ongoing support for this important process and continued planning.

Thanks,

Brad Jones
Executive Director

877.425.2075 x 700
BJones@visitbellevue.com
visitbellevue.com



VISIT UNEXPECTED IT.
BELLEVUE
Washington



Dear Port of Seattle Commissioners

On behalf of Visit Bellevue and Bellevue's tourism and hospitality industry, thank you for the opportunity to comment on Seattle-Tacoma International Airport's Sustainable Airport Master Plan.

Visit Bellevue supports the Port of Seattle's continued work to advance the Sustainable Airport Master Plan Near Term Projects, including the proposed second terminal, additional gates, improved airport access, airfield safety and efficiency improvements, and investments that align growth with sustainability. For Bellevue, SEA is not simply an airport. It is the front door to our destination and one of the most important pieces of economic infrastructure supporting the visitor economy.

Bellevue's tourism industry depends on reliable, efficient, and globally competitive air service. Our hotels, restaurants, retail centers, arts and cultural venues, meeting facilities, transportation providers, and event partners compete for visitors in a national and global marketplace. Meeting planners, corporate clients, leisure travelers, sports events, and international visitors all consider air access when choosing where to spend time and money. When SEA has sufficient gate capacity, efficient roadway and curbside access, strong levels of service, and the ability to support new and expanded nonstop routes, Bellevue is better positioned to attract overnight visitors, conventions, business travel, international visitors, and regional events that support local jobs and our businesses.

That economic impact is significant. In 2025, Bellevue welcomed 2.2 million overnight visitors, generating \$800 million in overnight visitor spending and \$2.2 billion in total economic impact. Visitor activity supported approximately 14,000 hospitality industry jobs and generated \$142 million in state and local taxes. Sustaining and growing that impact requires a world-class airport that can keep pace with our region's demand.

SEA is already one of the region's great competitive advantages. The Port reports that SEA served 52.7 million passengers in 2025, offered service through 37 airlines to 96 domestic and 36 international nonstop destinations, and supported nearly 175,000 overall jobs in 2023. Those figures reflect what those of us in destination marketing see every day: air connectivity drives opportunity. It determines whether a visitor can reach Bellevue easily, whether a corporate headquarters can host clients and teams efficiently, whether a convention



organizer can count on strong attendee access, and whether international markets see our region as convenient and competitive.

For Bellevue, the continued growth of airline capacity and new nonstop routes is not an abstract transportation issue. It is central to our destination strategy. Every additional route creates new opportunities to market Bellevue and our region in that origin market, attract higher value overnight stays, and extend visitor spending. Conversely, congestion, delays, insufficient gates, and poor airport experience make it harder for our region to compete with other metropolitan destinations that are investing aggressively in their airports.

We also recognize that growth must be managed responsibly. Visit Bellevue supports the Port's commitment to sustainability, environmental review, mitigation, and continued engagement with neighboring communities. A sustainable airport master plan should meet future demand while minimizing impacts through thoughtful design, energy and water efficiency, sustainable aviation fuel infrastructure, improved ground transportation, congestion reduction, and transparent mitigation commitments. A strong airport and strong environmental stewardship should move forward together.

For these reasons, Visit Bellevue urges the Port Commission to continue advancing the SAMP Near Term Projects and to maintain the capacity, customer experience, air service growth, and sustainability investments necessary for SEA to remain a world-class gateway. Bellevue's visitor economy is a major contributor to local jobs, tax revenue, and regional vitality. Our ability to continue growing that impact depends on an airport that can connect Bellevue to the world.

Thank you for the opportunity to provide testimony.

Yours In Hospitality,

A handwritten signature in black ink, appearing to read "Brad Jones".

Brad Jones – Executive Director
Visit Bellevue



[EXTERNAL] Public Comment for 6/9 Commission Meeting re: SAMP

From Jessica Ng <jessica.ng@clearme.com>

Date Mon 6/8/2026 8:45 PM

To Commission-Public-Records <commission-public-records@portseattle.org>

 1 attachment (263 KB)

FINAL SEA SAMP SEPA comment letter_June 2026_signed.pdf;

WARNING: External email. Links or attachments may be unsafe.

Good evening,

On behalf of Kyle McLaughlin, Executive Vice President of Aviation at CLEAR, please find attached a copy of a public comment letter regarding the Sustainable Airport Master Plan.

If you have any problems accessing this letter, please don't hesitate to contact me.

Thanks,
Jessica

--

Jessica Hsiang Ng

Senior Director, State & Local Public Affairs



CLEAR®

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jessica.ng@clearme.com | www.clearme.com

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June 5, 2026

Delivered via email

Members of the Port of Seattle Commission
2711 Alaskan Way
Seattle, WA 98121

RE: Sustainable Airport Master Plan Near-Term Projects

Dear Port of Seattle Commissioners:

On behalf of CLEAR, thank you for the opportunity to express our support for continued progress toward expanding the Seattle-Tacoma International Airport (SEA) to meet growing air travel demand.

As you know, CLEAR has operated at SEA since 2016, and we are proud to work closely with our airport, airline, and federal partners to ensure that passengers can move seamlessly and predictably through the airport's security checkpoints. Our public-private partnership has helped bring new technology to SEA that maximizes throughput, enhances security, and elevates the passenger experience at no cost to taxpayers. Recent projects completed in advance of this summer's World Cup games – including CLEAR's eGate installations in Checkpoints 1 and 6 – are a great example of the airport's continued focus on maximizing capacity within its current footprint.

But the fact remains: SEA has reached the limits of what is possible within its existing facilities.

SEA currently handles 53 million passengers a year; within the decade, that number is projected to grow to 57 million. SEA's proposal to build a second terminal will not only add 19 gates for airplanes, but it will also add additional TSA checkpoints, as well as new lanes on the roadway, more curbside for pick up and drop off, and a new parking garage to accommodate the air travel demand that we know is coming.

On the other hand, failing to expand or improve SEA's facilities will result in further congestion and a diminished passenger experience. The consequences of failing to adequately accommodate passenger demand may also extend beyond the airport, since SEA is a critical

Members of the Port of Seattle Commission
June 5, 2026
Page two

gateway to the Pacific Northwest and the entry and exit door for local, domestic, and international travelers alike.

As a partner to not only SEA, but also to many Puget Sound businesses, CLEAR believes SEA's continued evolution is essential to the region's future and economic success. We therefore urge you to continue moving forward with investments to ensure that the region has the world-class air travel facilities that its position as a global leader in innovation, commerce, and technology demands.

With warm regards,

A handwritten signature in black ink, appearing to read 'K. McLaughlin', with a stylized, flowing script.

Kyle McLaughlin
Executive Vice President, Aviation



Outlook

[EXTERNAL] June 9 Port of Seattle Commission Meeting Public Comment

From Lindsey Marsh <lindsey.marsh@issaquahwa.gov>

on behalf of

Mark Mullet <mark.mullet@issaquahwa.gov>

Date Mon 6/8/2026 3:29 PM**To** Commission-Public-Records <commission-public-records@portseattle.org>

WARNING: External email. Links or attachments may be unsafe.

Greetings, Port of Seattle Commission,

I am writing today to provide written public comment on the Sustainable Airport Master Plan. The City of Issaquah supports the proposed expansion of Seattle-Tacoma International Airport (SEA) and the development of a second terminal to meet the transportation and economic needs of our growing region.

As home to the global headquarters of Costco, one of the world's largest retailers, Issaquah recognizes that a strong transportation network is essential to maintaining economic competitiveness and supporting job growth. Air travel enables businesses to connect with customers, partners, investors, and talent from around the world, helping drive innovation and economic opportunity throughout the Puget Sound region.

Population growth, increased tourism, and expanding business activity are placing greater demands on the region's aviation infrastructure. The ability for SEA airport to expand and handle a higher volume of travelers is critical to our region's expansion. Expanding airport capacity now will help ensure that businesses, residents, and visitors can continue to move efficiently throughout the region. The proposed second terminal represents a forward-looking solution that will help meet future demand while improving the passenger experience.

Investments in transportation infrastructure have a direct impact on the economic health of our communities. Expanding SEA will help ensure that the Puget Sound region remains an attractive place for employers, workers, and visitors alike. The City of Issaquah believes this expansion is an important investment in the region's future and supports continued progress toward its implementation.

Best regards,
Mark Mullet

*Mark Mullet, Mayor
City of Issaquah*

Email: mayor@issaquahwa.gov

Mayor's Office: 425-837-3020
Direct: 425-574-2761

Emails and attachments may be subject to disclosure pursuant to the Public Records Act RCW 42.56.



[EXTERNAL] Letter in Support of Airport Expansion

From Skylar Schmitt <skylars@wahospitality.org>

Date Mon 6/8/2026 11:11 AM

To Commission-Public-Records <commission-public-records@portseattle.org>

 1 attachment (139 KB)

SHA SEPA SeaTac Letter.pdf;

WARNING: External email. Links or attachments may be unsafe.

Good morning,

Please see attached public comment on behalf of the Seattle Hotel Association.

Best,
Skylar

Skylar Schmitt

Sr. Manager Local Government Affairs Seattle
Washington Hospitality Association
c .513.658.2033 wahospitality.org





Seattle Port Commission
Port of Seattle Commission
Pier 69 – Port of Seattle Headquarters
2711 Alaskan Way
Seattle, WA 98121

June 8, 2026

Dear Seattle Port Commission,

In today's economy, connectivity, tourism, and business travel are essential to Seattle's continued growth and competitiveness. For the hotel industry, Seattle-Tacoma International Airport (SEA) is not simply transportation infrastructure — it is a critical driver of visitation, conventions, tourism, and economic activity throughout our city. We are in strong support of the Seattle Tacoma International Airport expansion.

The Seattle Hotel Association (SHA), representing more than 80 hotels across Seattle, supports investments that ensure our region can accommodate future travel demand and continue competing with other major destination cities across the country.

Seattle's hospitality industry depends on a reliable and efficient airport experience. Hotel occupancy, convention business, international tourism, and corporate travel are all directly tied to the strength of SEA and its ability to move travelers efficiently into and out of the region. As passenger volumes continue to grow, failing to invest in airport capacity will create congestion, delays, and a diminished visitor experience that could negatively impact Seattle's tourism economy.

SEA currently serves tens of millions of passengers annually, and continued growth is expected in the years ahead. Those travelers are coming whether additional investments are made or not. The question is whether Seattle will provide the infrastructure necessary to support them effectively.

The Port of Seattle has made important progress in maximizing existing facilities, and recent improvements ahead of major international events demonstrate thoughtful planning and execution. However, the airport is reaching the practical limits of its current footprint. Additional terminal capacity, improved roadway access, expanded passenger processing areas, and related infrastructure investments are necessary to support future demand.

For Seattle hotels, these investments are about more than convenience. They are about protecting jobs, supporting conventions and tourism, maintaining economic competitiveness, and ensuring Seattle remains a welcoming destination for visitors from around the world.

The Seattle Hotel Association supports continued investment in SEA and encourages policymakers and regional leaders to move forward with projects that strengthen our region's long-term economic future.

Sincerely,

Skylar Schmitt
Sr. Manager
Seattle Hotel Association



[EXTERNAL] Sustainable Airport Master Plan: SEPA DEIS: written testimony

From Robin Twyman <Robin.Twyman@fcdo.gov.uk>

Date Mon 6/1/2026 6:02 PM

To Commission-Public-Records <commission-public-records@portseattle.org>

 1 attachment (202 KB)

260601 UKGO letter to Port of Seattle.pdf;

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OFFICIAL

Dear Port of Seattle,
Please find attached a letter of support for the SAMP as part of the public review of the SEPA Draft Environmental Impact Statement, which I understand is next being discussed at the Commission's meeting on 9 June 2026.

Kind regards,
Robin Twyman

Robin Twyman (he/him) | **Head, UK Government Office** | 2001 6th Ave | Suite 2600 | Seattle | WA 98121

E-mail: robin.twyman@fcdo.gov.uk | M: +1 206 234 2489 |

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OFFICIAL



United Kingdom Government Office

Port of Seattle Commission
Seattle-Tacoma International Airport
17801 International Boulevard
Seattle
WA 98158

Robin Twyman
Head, UK Government Office
Westin Building
2001 6th Avenue
Suite 2600
Seattle
WA 98121

O: +1 206 441 7144
E-mail: robin.twyman@fcdo.gov.uk

Via e-mail: commission-public-records@portseattle.org

01 June 2026

Dear Port of Seattle Commissioners,

I am writing to support the Port of Seattle's Sustainable Airport Master Plan (SAMP) as part of the public review of the SAMP's State Environmental Policy Act Draft Environmental Impact Statement.

Seattle-Tacoma International Airport (SEA) plays a vital role in fostering trade, investment, and people-to-people connections between the United Kingdom and Washington State. The SAMP is a critical step in ensuring that SEA continues to meet the needs of a growing and globally connected region.

The UK and Washington State share a robust economic relationship. In 2024, two-way trade in goods between the UK and Washington State totalled \$1.9 billion, with key sectors including aerospace, machinery, and technology. SEA Airport is a gateway for much of this commerce, supporting the movement of goods and services that underpin tens of thousands of jobs in Washington State, and billions of dollars in shared economic output.

Passenger traffic between the UK and SEA is equally significant. SEA handled a record 52.6 million passengers in 2024, with international traffic reaching 6.6 million, a 15% increase over pre-pandemic levels. Since May 2026, four airlines provide direct, at least daily, passenger routes between Seattle and London Heathrow (Alaska Airlines,

British Airways, Delta, Virgin Atlantic). These routes are essential for business travel, tourism, academic exchange, and family connections.

The SAMP's vision - including a second terminal with nineteen new gates, expanded cargo facilities, and improved ground transportation - is well-aligned with the needs of a state that is forecast to grow to over 9.7 million in 2050, a 26% increase from 2020¹. Importantly, the plan integrates sustainability goals such as increased fuel efficiency, expanded use of sustainable aviation fuels, and improved environmental stewardship.

As the UK Government's representative in Seattle, I commend the Port of Seattle for its forward-looking approach and encourage the Commission to continue advancing the SAMP. The plan will ensure SEA remains a world-class airport capable of supporting the dynamic and growing relationship between the UK and Washington State.

Thank you for your leadership and commitment to sustainable growth.

Yours sincerely,
Robin Twyman

¹ [Forecasting of the State Population, Washington State Office of Financial Management, November 2025](#)