

Maritime & Economic Development Proposed 2020-2024 CIP

	Asset Stewardship	Financial Sustainability	Environment	Status (Nov 2018)	Status	Completion (Nov 2018)	Estimated Completion	5 Yr CIP 2019-2023	5 Yr CIP 2020-2024	Total Project Cost (Nov 2018)	Total Project Cost (Nov 2019)	Variance (Total Cost)
Projects included in 2019-2023 CIP:												
Terminal 117 Restoration			x	4	5	Q2 2020	Q2 2021	\$17.9	\$22.8	\$19.0	\$25.0	\$6.0
Bell Harbor Conference Center Modernization		x		4	5	Q3 2020	Q3 2020	\$9.9	\$10.4	\$11.0	\$11.5	\$0.5
Fishermen's Terminal Docks 3, 4 & 5 Fixed Pier Improvements	x			4	5	Q1 2021	Q2 2020	\$6.1	\$2.5	\$7.5	\$3.3	(\$4.2)
New Cruise Facility (Assumes 50% Tenant Cost Share) ¹		x		2	4	Q2 2022	Q2 2023	\$100.0	\$98.9	\$100.0	\$100.0	\$0.0
Terminal 91 Uplands Development		x		3	4	Q3 2022	Q2 2023	\$39.0	\$38.8	\$39.4	\$39.2	(\$0.2)
Fishermen's Terminal Gateway Building		x		4	4	Q3 2021	Q3 2022	\$23.0	\$21.8	\$24.3	\$23.7	(\$0.6)
Fishermen's Terminal Maritime Innovation Center			x	3	4	Q3 2021	Q3 2022	\$10.5	\$10.1	\$10.5	\$10.3	(\$0.2)
Salmon Bay Marina Docks D & E Replacement	x			2	4	Q3 2020	Q3 2023	\$5.9	\$8.9	\$5.9	\$9.1	\$3.2
Pier 66 HVAC Systems Upgrade	x			2	4	Q4 2021	Q4 2021	\$2.9	\$1.8	\$2.9	\$2.4	(\$0.5)
Terminal 91 Berth 6 & 8 Redevelopment ²	x			2	3	Q4 2021	2022	\$35.0	\$35.0	\$35.0	\$35.0	\$0.0
Pier 66 Shorepower Waterfront Electrification			x	2	3	2022	2022	\$30.0	\$16.9	\$30.0	\$17.0	(\$13.0)
Harbor Mooring Dolphins		x		2	3	Q3 2020	2022	\$3.6	\$4.5	\$3.6	\$4.5	\$0.9
Small Capital/Fleet/Projects Underway ³	-	-	-					\$24.7	\$35.4	\$24.7	\$35.4	
MD/EDD CIP Reserve ⁴	-	-	-					\$40.0	\$25.0	\$40.0	\$25.0	
Total for Projects included in the 2019 - 2023 CIP								\$348.5	\$332.8	\$353.9	\$341.6	
New Projects Proposed for 2020-2024 CIP:												
T102 HIM E Dock	x			3	3		2021	-	\$3.9	-	\$3.9	
WTC HVAC Replacement	x			2	3		2021	-	\$3.8	-	\$3.9	
P66 BHM Pile Wraps	x			3	3		2024	-	\$3.5	-	\$3.5	
T46 Replace N Pier Structure	x			1	2		2024	-	\$64.4	-	\$64.4	
T91 Northwest Fender	x				2		2021	-	\$6.6	-	\$6.6	
T91 New Cruise Gangway		x		2	2		2022	-	\$4.5	-	\$4.5	
JBP Pier Replacement			x	1	2		2021	-	\$2.9	-	\$2.9	
New or Previously Deferred Projects Under \$2 million*	-	-	-						\$18.1		\$18.1	
Total New Projects Proposed for 2020-2024 CIP									\$107.5		\$107.7	
Total Maritime/Economic Development CIP									\$440.3		\$449.3	

Status: 1 = Prospective 2 = Pending Authorization 3 = Division Endorsed 4 = Design Authorized 5 = Construction Authorized

*See slide in appendix for more information