Minutes Exhibit E Port Commission Regular Meeting of November 27, 2018

Working Waterfront Strategy



2019-2023 Capital Development Plan

Maritime and Economic Development Projects

Maritime/Economic Development Projects	Project Sponsor	Project Manager	Project Complexity	2018 2019 2020 2021 <th< th=""><th>2022 2023 2 Q3 Q4 Q1 Q2 Q3 Q4</th></th<>	2022 2023 2 Q3 Q4 Q1 Q2 Q3 Q4
Terminal 5 Berth Modernization	Tong Zhu	Anne Porter	5		
Fishermen's Terminal Docks 3, 4 & 5 Pier Improvements	D. Whittaker	Rod Jackson	1		
Bell Harbor Conference Center Modernization	Melinda Miller	Fred Chou	3		
Ferminal 117 Restoration	Kathy Bahnick	Ticson Mach	3		
ishermen's Terminal Gateway Building	Jeffrey Utterback	Tim Leonard	2		
ishermen's Terminal Maritime Innovation Center	Jeffrey Utterback	Tim Leonard	3		Community Engagement*
almon Bay Marina Docks D & E Replacement	D. Whittaker	Tim Leonard	4		Commission Approval Planning / Notebook
larbor Mooring Dolphins	Kelli Goodwin	Mark Longridge	3		Design
vier 66 HVAC Systems Upgrade	Melinda Miller	Rod Jackson	2		Construction
Vaterfront Electrification	Mike McLaughlin	TBD	5		
lew Cruise Facility (Assumes 50% Tenant Cost Share)	Mike McLaughlin	Fred Chou	5		
erminal 91 Uplands Development	Jeffrey Utterback	Tim Leonard	3		
erminal 91 Berth 6 & 8 Redevelopment	Kelli Goodwin	TBD	2		

* Community engagement tasks will vary by project need

Be the Best Gateway: By Air

Mega projects under way: \$2 Billion in improvements

North Satellite Modernization













Select Aviation Projects

	Project Sponsor	Project Manager	Project	2018	2019	_	2020		2021		2022		2023		
Select Aviation Projects			Complexity	Q1 Q2 Q3 Q4	Q1 Q2 Q3	Q4 Q:	L Q2 Q3	Q4 (Q1 Q2	Q3 Q4	Q1 Q	2 Q3 Q4	Q1 0	2 Q3	Q4
North Satellite Modernization	M. Ehl, J. Brown	Ken Warren	5			1									
nternational Arrivals Facility	M. Ehl, J. Brown	Dave Soike	5				1618								
Baggage Optimization Program	J. Brown, W. Reiter	Ed Weitz	5			*		7	-		7	K			
axiway	Mike Ehl	Janene Axt	4			i									
Aain Terminal Low Voltage	Jeffery Brown	Wray Smith	4									X			
outh Satellite INF	Jeffery Brown	John Freeman	3			1			2.16						
mployee Bus Purchase Program	Mike Ehl	Scott Bergstrom	3	A ALL A	*			33							
lestrooms	Mike Ehl	Penne Pelton	4	*		1		S all							

Commission Approval

Planning / Notebook

Design

Construction

A sampling of approx. 70 non-SAMP related projects

Sustainable Airport Master Plan



- Currently undergoing environmental review.
- Initial phase includes some 45 major projects.
- Construction on enabling projects such as a new fire station could begin in 2021.
- Initial phase build-out will take at least until 2027.